

**MD-11 Banjo Spar Team**  
 Paul Fiocca  
 Michael Fleming  
 Rolando Domingo  
 Paul Mulholland  
 Michael Maroney  
 Brian Sakuma  
 Donald MacDonell  
 Earl Nishiyama  
 Ronald Whitten  
 Hart Hooper  
 Humberto Dominguez  
 Salvador Mercado  
 John Schureman  
 Jose Cambero  
 John T. Cave II  
 Hector Davis  
 Vaughn Black  
 Ed Hatcher  
 John Kohut  
 Rick Rischar

**MD-11 Avionics Rack Team**  
 Dennis Phung  
 Tino Santa Cruz  
 Steven Wilson  
 Raynard Televik  
 Michael Greenwood  
 Charles Youmans  
 Florence Whipple  
 Walter Stewart  
 Cynthia Kidder  
 David Quesnell  
 Brian Emter  
 Gary Fields  
 Frank Celli  
 Peter Davies  
 Scott Littleworth  
 John Terranova  
 Steve Kelly  
 John Norman  
 Randy Walker  
 Lou Astorino

**C-17 Defense System Team**  
 Brian Howard  
 Robert Daniels  
 Sam Elsayed  
 Pete Flores  
 Michael George  
 Eusebio Gomez  
 William Hall  
 Kevin Huber  
 Naida Hunter  
 Jun-Young Jeon  
 Nancy Kuwada  
 Sun-Yong Lawson  
 Alfred Mager  
 Michael Maitland  
 Robert Manders  
 Herbert Meyer  
 David McNeely  
 Cynthia Seals  
 Michael Yano  
 Jose Gonzalez

**Individual Winner**  
 Richard McGlasson

**TL Windust Machine, Inc.**  
 Carter Collins  
 Terry Windust

**C-17 Cargo Ramp Team**  
 Curt Adalbert  
 David Andreshak  
 Augustus Elia  
 Edward Gerding  
 John Inman  
 Craig Brooks  
 Julie Jones  
 Russell Cochran  
 Daniel King  
 Todd Gericke  
 Kenneth Wessel  
 Daniel Poersch  
 Jerry Harmon  
 Anthony Richards  
 Daniel Ray  
 William Vineyard  
 Richard Bignall  
 Robert Bevans

***IF IT AIN'T BROKE . . . BREAK IT!***

**Munro & Associates, Inc.**

***6 OUT OF 10 IS NOT BAD!***



**AROUND HERE, THIS IS WHAT YOU GET  
 WHEN YOU BREAK THE RULES.**

***"WE ARE HERE TO HELP, WHEN YOU NEED A HAND  
 BREAKING THE STATUS QUO."***

**Munro & Associates, Inc.**

McDonnell Douglas would like to honor those who refused to let conventional boundaries stand in the way of producing the best, most cost-effective products for our customers. We're proud to present them with the Spirit of Excellence Award. By breaking with tradition, they paved the way for innovation.



**Delta Composite Fairing Team**  
 Dennis Pope  
 Russell Taub  
 Mark Cleveland  
 Steven Mills  
 Thomas Fung  
 Chris Paavola  
 Kevin Holliday  
 Paul McAllister  
 Jenny Lesiow  
 Shane Cuda  
 Matthew Colver  
 Mojtaba Faurtosh  
 Sean O'Neill  
 James Schutt  
 John Carlson  
 Mark Baumann  
 William Hommel  
 James Stover  
 Robert DeVries

**JAMCO Lavatory Team**  
 Tsutomu Tadokoro  
 Sachiko Komiya  
 Fred Saku  
 Hibiki Asamoto  
 Antony Gaynair  
 Christopher Driggs  
 Eliseo Soriano  
 Calvin Motoda  
 JaySingh  
 Larry Winfrey  
 Donna Lannin  
 Daniel Geer  
 Brian McCarey  
 David Morgan

**C-17 Slat 3 & 4 Team**  
 Mark Walker  
 Michael Doles  
 Ernie Fields  
 Bobby Lester  
 Herbert Nuttall  
 Robert Smith  
 Kenneth Speights  
 Eddie Wilson  
 Michael Woolums  
 Walter Jacobs

**Rockwell-Collins JDAM Team**  
 Bob Chiusano  
 Suzanne Tresnak  
 JoAnn Lamaak  
 Roger Gambrel  
 Kathi Heath  
 Alan Caslavka  
 Patti Groff  
 Ron Chupp  
 Melzor Hill  
 Renee Frazier  
 Charles Popeck  
 Bill Kamery  
 Bob Aucutt  
 Dean Beickelman  
 Greg Pollari  
 Jeff Reynolds  
 John Koomar  
 Mark Whiting  
 Rebecca Gotz-Marshall  
 George Slusher

**Foster-Miller C-17 Armor Team**  
 Marty Smirlock  
 John Descoteaux  
 Bob Guelli  
 Del White  
 Greg Egan  
 Joe Carapezza  
 Ed Babineau  
 Ron Lundin  
 Parker Crossley  
 John Piecewicz  
 Kim Chi Chau  
 Minh Hoang Chau  
 Dave Record  
 Mark Walz  
 Tom Mann  
 Bill King  
 Suzanne Sasso  
 Peg Loynd  
 Paul Hayden